

Directors' Report

for the year ended 30 June 2007

The Directors have pleasure in submitting their report and the audited financial statements of the Group and of the Company for the year ended 30 June 2007.

Principal activities

The Group and the Company are principally engaged in the production, packaging, marketing and distribution of GUINNESS Stout, GUINNESS Draught, Anchor Smooth, Anchor Strong Beer, Tiger Beer, Heineken Beer, Kilkenny Draught, Anglia Shandy and Malta. The principal activities of the subsidiaries are as stated in Note 6 to the financial statements. There has been no significant change in the nature of these activities during the financial year.

Results

	Group RM'000	Company RM'000
Profit for the year	112,561	46,378

Reserves and provisions

There were no material transfers to or from reserves and provisions during the year under review except as disclosed in the financial statements.

Dividends

Since the end of the previous financial year, the Company paid:

- i) a final dividend of 29 sen gross per 50 sen stock unit, less tax at 28%, totalling RM63,078,000, in respect of the year ended 30 June 2006, on 28 November 2006.
- ii) an interim dividend of 13 sen gross per 50 sen stock unit, less tax at 27%, totalling RM28,669,000, in respect of the year ended 30 June 2007, on 18 May 2007.

The Directors now recommend the declaration of a final dividend of 32 sen gross per 50 sen stock unit, less tax at 27%, totalling RM70,570,000 payable on 14 December 2007.

Directors of the Company

Directors who served since the date of the last report are:

Tan Sri Saw Huat Lye (Chairman)
 Charles Henry Ireland (Redesignated as Managing Director on 1 May 2007)
 Tan Sri Dato' Alwi Jantan
 Chin Yoong Chong
 Dato' Jaffar Indot
 Low Teng Lum
 David Neill Moore
 David Heginbottom (Alternate Director to David Neill Moore)
 Dr Leslie Buckley (Appointed on 4 January 2007)
 Loy Juat Boey (Ceased as Alternate Director to Quek Peck Leng on 19 December 2006, appointed as Alternate Director to Dr. Leslie Buckley on 4 January 2007 and resigned as Alternate Director to Dr Leslie Buckley on 26 March 2007)
 Theo A F De Rond (Resigned as Managing Director on 1 May 2007)
 Quek Peck Leng (Resigned on 19 December 2006)

Directors' interests

The holdings and deemed holdings in the ordinary shares/stock units of the Company and/or its related corporations of those who were Directors at year end as recorded in the Register of Directors' Shareholdings are as follows:

	Stock units of 50 sen each			At 30.6.2007
	At 1.7.2006	Bought	Sold	
Shareholdings in which a Director has direct interest				
Chin Yoong Chong	150,000	-	70,000	80,000

None of the other Directors holding office at 30 June 2007 had any interest in the ordinary shares/stock units of the Company and of its related corporations during the financial year.

Directors' benefits

Since the end of the previous financial year, no Director of the Company has received nor become entitled to receive any benefit (other than a benefit included in the aggregate amount of emoluments received or due and receivable by Directors as shown in the financial statements or the fixed salary of a full time employee of the Company or of a related corporation) by reason of a contract made by the Company or a related corporation with the Director or with a firm of which the Director is a member, or with a company in which the Director has a substantial financial interest, other than legal fees paid to a firm in which a Director is a member.

There were no arrangements during and at the end of the financial year which had the object of enabling Directors of the Company to acquire benefits by means of the acquisition of shares in or debentures of the Company or any other body corporate.

Directors' Report

for the year ended 30 June 2007

Issue of shares

There were no changes in the authorised, issued and paid-up capital of the Company during the financial year.

Options granted over unissued shares

No options were granted to any person to take up unissued shares of the Company during the financial year.

Ultimate holding company

The Directors regard GAPL Pte Ltd, a company incorporated in the Republic of Singapore, as the ultimate holding company. GAPL Pte Ltd is a joint venture company whose ultimate owners are Diageo Plc, a company incorporated in England and Wales, and Asia Pacific Breweries Limited, a company incorporated in the Republic of Singapore.

Other statutory information

Before the balance sheets and income statements of the Group and of the Company were made out, the Directors took reasonable steps to ascertain that:

- i) all known bad debts have been written off and adequate provision made for doubtful debts, and
- ii) all current assets have been stated at the lower of cost and net realisable value.

At the date of this report, the Directors are not aware of any circumstances:

- i) that would render the amount written off for bad debts, or the amount of the provision for doubtful debts, in the Group and in the Company inadequate to any substantial extent, or
- ii) that would render the value attributed to the current assets in the Group and in the Company financial statements misleading, or
- iii) which have arisen which render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate, or
- iv) not otherwise dealt with in this report or the financial statements, that would render any amount stated in the financial statements of the Group and of the Company misleading.

At the date of this report, there does not exist:

- i) any charge on the assets of the Group or of the Company that has arisen since the end of the financial year and which secures the liabilities of any other person, or
- ii) any contingent liability in respect of the Group or of the Company that has arisen since the end of the financial year.

No contingent liability or other liability of any company in the Group has become enforceable, or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the Directors, will or may substantially affect the ability of the Group and of the Company to meet their obligations as and when they fall due.

In the opinion of the Directors, the results of the operations of the Group and of the Company for the financial year ended 30 June 2007 have not been substantially affected by any item, transaction or event of a material and unusual nature nor has any such item, transaction or event occurred in the interval between the end of that financial year and the date of this report.

Auditors

The auditors, Messrs KPMG, have indicated their willingness to accept re-appointment.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors:



Tan Sri Saw Huat Lye
Director



Charles Henry Ireland
Director

Petaling Jaya,
28 August 2007